DEPARTMENT OF THE ARMY Corps of Engineers, Omaha District 215 North 17th Street Omaha, Nebraska 68102-4978

CEMRO-RM-B

Memorandum No. 37-1-10

15 March 1990

Financial Administration FINANCIAL MANAGEMENT RESPONSIBILITIES

- 1. <u>Purpose</u>. The purpose of this memorandum is to define responsibilities for financial and manpower management within the Omaha District Corps of Engineers and to establish policies and procedures to ensure effective and efficient utilization of these resources throughout the District.
- 2. Applicability. This memorandum is applicable to all offices, divisions, and field offices assigned to the Omaha District Corps of Engineers and encompasses all funding and manpower categories including, but not limited to, Civil Works Funds, Military Funds, Revolving Funds, and funds obtained through funded and automatic reimbursable procedures, as well as those provided through Military Interdepartment Purchase Request (MIPR) channels.

3. References.

- a. AR 5-2
- b. AR 37-1
- c. AR 37-20
- d. ER 10-1-3
- e. ER 11-1-22
- f. ER 11-2-201
- g. ER 11-2-240
- h. ER 37-1-24
- i. ER 37-2-10
- j. ER 37-345-10
- k. EP 37-1-3
- 1. DM 10-1-3
- m. DR 37-1-1 n. DM 37-1-9
- o. OMB Circular A-123
- 4. <u>General</u>. The Commander, Omaha District Corps of Engineers, has overall responsibility for the distribution and efficient and effective utilization of all financial and manpower resources allocated to the Omaha District. In addition, the Commander is responsible for the establishment and review of policies, procedures, and controls to prevent fraud, waste, mismanagement, and violations of 31 USC 1517 and Anti-Deficiency Acts, and to ensure maximum efficient utilization of all available resources.

5. Policies.

- a. Such procedures and controls as deemed necessary and appropriate will be established at every level of organization within the Omaha District to prevent fraud, waste, mismanagement, and violations of 31 USC 1517 and Anti-Deficiency Acts, and to ensure maximum efficient utilization of all available resources.
- b. Activity Directors are assigned responsibility for various budget programs and functions, as reflected in Appendix A.
- c. A Program Budget Advisory Committe (PBAC) will be established to assist the Commander in the fulfillment of command responsibilities in Resource Management.
- d. The PBAC establishes resource policy; develops planning, programming, and resource guidance; reviews recommendations from the staff; and makes recommendations to the Commander on resource matters.
- e. The PBAC will be comprised of the following members with additional requirements as shown:
 - (1) The PBAC is chaired by the Deputy Commander.
 - (2) Regular members of the PBAC are:

Chief, Programs and Project Management Division

Chief, Engineering Division

Chief, Construction Division

Chief, Operations Division

Chief, Planning Division

Chief, Real Estate Division

Chief, Resource Management Office

Budget Officer

- (3) Chief, Resource Management Office, will represent all offices not on the committee.
- (4) The Budget Officer is responsible for coordination of the agenda, scheduling of meetings, distribution of "read-ahead" packages, and preparation of minutes to record guidance and decisions. Copies of minutes, once approved by the Chairperson, will be provided to the Commander, committee members, and the PBAC Chairperson.

- (5) Each regular member of the committee will appoint an assistant to act as an alternate with full authority to participate in the decision process. Each member may bring an advisor(s) to provide technical assistance. Advisors cannot vote on committee actions.
 - f. The primary functions of the PBAC are:
 - (1) Develop planning, programming, budgeting, and execution guidance.
- (2) Develop parameters for workload programming and the allocation of money and manpower.
 - (3) Consider proposals, analyses, and recommendations from the staff.
- (4) Make recommendations to the Commander concerning planning, programming, budgeting, and manpower.
- g. The PBAC will meet at the call of the chairperson. Any regular committee member may request that a meeting be convened. The request will be in writing to the chairperson and will address topics to be discussed.
- (1) Upon notification by the Chairperson of a scheduled meeting, each committee member will be requested to submit suggested topics of discussion to the Budget Officer for preparation of an agenda.
- (2) An agenda will be prepared and approved by the Chairperson for each meeting. The agenda will be distributed to committee member, along with any "read-ahead" material, at least 3 workdays prior to the meeting.
- (3) A quorum must be present at each meeting in order to transact business. a quorum is defined as two-thirds of the membership.
- (4) Minutes of each meeting will be prepared and, upon approval by the Chairperson, distributed to all members.

6. Responsiblities.

- a. Chief, Resource Management Office, is responsible for:
- (1) Reviewing, editing and consolidating resource data submitted by all elements for inclusion in budget reports and review and analysis reports.
- (2) Maintaining data for inclusion in budget estimates and budget review reports on a current basis during the year of execution. Justification and submission of workload and/or resource data on or before required submission dates.
- (3) As recommended by the PBAC, presents workload and resourcing estimates to the Commander.

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- b. Chiefs of Division elements are responsible for development, justification and submission of workload and/or resource data on or before required submission dates.
 - c. The Commander reviews and approves the operating program.
- d. Chiefs of Division elements implement the plan of action in the operating program recognizing the approved dollar values as guidelines in performing their mission.
- e. The PBAC should meet regularly, but not less than twice each fiscal year. Minutes of the meetings will be forwarded to the Executive Office and will be retained for a period of at least 2 years.

FOR THE COMMANDER:

Appendix

APP A - Activity Director Listing and Responsibilities

DONALD E. NEEDHAM

LTC, Corps of Engineers

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Deputy Commander

DISTRIBUTION

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APPENDIX A

Type of Funds	Program	Appropriation
Engineering Division		
MCAR - Design MCA - Planning Esmily Housing, Army - Adv Plng & Des General Invest - Tech & Eng Assist, Subclass 188 General Invest - Hydro Studies, Subclass 260 General Invest - Hydro Studies, Subclass 260 Genstr General - All except Class 710, Recreation Fac and Subclasses 516, 517, 518, Local Prot Proj	P313 300000 P1840	57-3300 21-2050 21-7020 96X3121 96X3121
Cperation & Maint, General, Subclass 211, Scheduled Reservoir Operations Construction Division		96X3123
<pre>> MCAF - Construction</pre>	P321 100000 P8611 P5109 P1300	57-3300 21-2050 21-2086 21-2080 21-7020
Neal Estate Division COM, ANG - Base Operations NOTE: Nomeowners Assistance	P3729 P21/P22	21-2065 97X4090
Canning Division		
General Invest - All except Subclass 188/260 Construction General - Local Prot Proj, Subclasses 516, 517, 518		96X3121 96X3122
Stations Division Construction General - Class 710, Recreational Facilities CM., General - All except Subclass 211, Scheduled Res Opns and Category 500, Nat Emer Preparedness Program Special Recreation Use Fees Ceneral Regulatory Functions		96X3122 96X3123 96X5007 96X3126

ACTIVITY DIRECTORS - OMAHA DISTRICT

ACTIVITY DIRECTORS - OMAGA DISTRICT (Cont'd)

Type of Funds

Appropriation		96X3123 96X3125		9 6X 4902 21X2050 21X2020
Program				700000
Type of Funds	Emergency Management Divsion	OGM, General - Category 500 National Emergency Preparedness Prog	Sesource Management Office	CE Revolving Fund - Reimbursable Orders MCA - Reimbursable Orders CEM. A - Programs 2, 7, 8, & 9